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American Swiss Foundation

Annual Report

We connect and engage Swiss and American leaders through inspirational programs to strengthen our shared values of liberty, the rule of law, and free enterprise.



Acknowledgements

We are deeply grateful to all those who made 2025 a remarkable year for the ASF. Your leadership, generosity, and partnership continue to drive our mission forward and expand our transatlantic impact.

With heartfelt thanks to:

- Diana Davis Spencer Foundation - for your transformational philanthropic support
- Sullivan & Cromwell LLP - for the extraordinary legal and strategic support you have provided to ASF since 2017
- Swiss International Air Lines - for your steadfast commitment as our official airline sponsor for 35 years
- Amazon Web Services - for hosting the 35th Young Leaders Conference and championing the next generation of transatlantic leaders
- ASF Board of Directors, Advisory Councils, Committees, and Alumni Community - for your enduring engagement, leadership, and belief in our shared mission
- Americaneagle.com, Läderach, and Swiss Re - for your generous in-kind support
- The ASF Team - Vanessa Beary, Evan Austria, Jordan Bolds-Lockwood, Emma Carter, Caroline Jablow, and Arielle Miller - for your hard work and dedication

Together, you power a transatlantic network that advances our mission—strengthening U.S.- Swiss relations through principled leadership, enduring partnerships, and a shared commitment to democratic values.





Letter from the Chair

Robert J. Giuffra Jr., Young Leader 1996

Dear Friends of the American Swiss Foundation,

This past year has been one of continued growth and momentum for the American Swiss Foundation, and our mission to connect and engage Swiss and American leaders has never been more important.

The Young Leaders Conference continues to serve as the cornerstone of our work, bringing together exceptional individuals who will help shape the future of transatlantic relations. Today, ASF's alumni network of nearly 2,000 leaders remains one of the Foundation's greatest strengths, fostering meaningful engagement and collaboration across sectors, industries, and generations.

This year also marked important progress in strengthening the Foundation's long-term trajectory. We finalized the merger with the Friends of Switzerland and further aligned our efforts under a unified "One ASF" vision. We also launched the Innovation Fellowship and Forum, positioning ASF at the forefront of conversations on workforce development, technology, and economic competitiveness.

Looking ahead, our focus is clear: to build on this momentum and thoughtfully shape the next five years of programming with intention and ambition. By deepening strategic partnerships and continuing to convene leaders at the highest levels, we have positioned ASF as the premier platform for U.S.–Swiss collaboration and exchange.

I am deeply grateful to our Board of Directors, Advisory Councils, partners, supporters, and dedicated staff for their continued commitment to ASF's mission.

With sincere thanks,

Robert J. Giuffra Jr.
Chair, Board of Directors
American Swiss Foundation



Letter from the Co-Chair

Markus U. Diethelm

Dear Friends of the American Swiss Foundation,

The past year has underscored the enduring importance of strong relationships between Switzerland and the United States. In an increasingly complex geopolitical and economic environment, the ability to foster trust, dialogue, and collaboration across borders is essential.

The American Swiss Foundation plays a unique role in this effort. Through its programs and convenings, ASF brings together leaders from business, government, and academia, creating opportunities for meaningful exchange and long-term partnership. I have been particularly encouraged by the continued growth and engagement of our alumni community, which reflects the lasting impact of the Foundation's work.

We have also made important strides in strengthening ASF's institutional foundation. The evolution toward a more integrated "One ASF" model, including the continued development of our corporate membership program, will help ensure the sustainability and impact of our mission for years to come.

I would like to extend my sincere thanks to our partners and supporters in Switzerland and the United States. Your engagement is critical to ASF's success.

With best regards,

Markus U. Diethelm
Co-Chair, American Swiss Foundation



Letter from the Chair Emeritus

Steven G. Hoch, Young Leader 1990

Dear Friends of the ASF,

The American Swiss Foundation enters this next chapter from a position of increasing strength and clarity of purpose. As Chair Emeritus and Chair of the Nominating Committee, I have been particularly focused on ensuring that our leadership reflects the values and responsibilities that define ASF at its best.

At its core, leadership within ASF is grounded in three principles: advancement, ambassadorship, and advice. Advancement, supporting the growth and sustainability of the Foundation. Ambassadorship, representing ASF and strengthening its network across Switzerland and the United States. And Advice, bringing thoughtful perspective and guidance to help shape the organization's future.

Over the past year, we have made meaningful progress in strengthening our governance and leadership pipeline with these principles in mind. Our goal is to ensure that ASF continues to benefit from engaged, committed leaders who understand both the privilege and responsibility of stewarding this institution.

At the same time, the Foundation continues to strengthen its institutional foundation and long-term sustainability. Ensuring that ASF is guided by engaged, thoughtful leadership is essential to achieving its ambitions and preserving its impact for future generations.

I am grateful to my fellow Board members, our Advisory Councils, and our broader community for their continued engagement and support.

Sincerely,

Steven G. Hoch
Chair Emeritus
Chair, Nominating Committee



Letter from the Executive Director

Vanessa E. Beary, Young Leader 2016

Dear Friends of the ASF,

In 2025, ASF continued to grow through new programs, strategic planning, fundraising, and institutional development. We launched the inaugural Innovation Forum in Boston alongside the Innovation Fellowship and secured the first-ever U.S. corporate sponsor of the Young Leaders Conference, an important milestone for the ASF. Many thanks to Amazon Web Services for believing in ASF and investing in our mission.

We also continued implementing the “One ASF” vision, work that has been years in the making and shaped through conversations with many members of the ASF community. This effort is helping position ASF for a stronger and more unified future.

I am grateful to the many mentors and leaders on ASF’s Board and Advisory Councils whose guidance and support have helped shape the Foundation’s progress. ASF is, at its core, a community of individuals who believe deeply in the importance of the U.S.-Swiss relationship and in investing in future leaders.

None of this would be possible without ASF’s exceptional team, Evan, Caroline, Emma, and Jordan, whose professionalism, commitment, and creativity strengthen the organization every day. From conference programs and website updates to newsletters, event invitations, and gala logistics, their work is reflected in every aspect of the Foundation’s operations and success.

As we look ahead, the ASF team remains committed to building an organization that honors its history while evolving for the future.

With gratitude,

Vanessa E. Beary
Executive Director
American Swiss Foundation



American Swiss Foundation

Our Team



Vanessa Beary
Executive Director



Emma Carter
Programs and Events Coordinator



Caroline Jablow
Membership and Outreach Coordinator



Jordan Bolds-Lockwood
Operations Coordinator



Evan Austria
Communications and Data Coordinator



American Swiss Foundation

2025 Year in Review

In 2025, ASF continued to modernize operations, deepen alumni engagement, and reinforce financial sustainability. The finalization of the merger with Friends of Switzerland, Inc., board expansion, and program innovation collectively marked a new chapter of institutional strength.



Governance & Board Development Update

In 2025, ASF continued to strengthen its governance and leadership structure further refined in 2024. Under the direction of the Nominating Committee, chaired by Steven G. Hoch, the Foundation welcomed three new Board members: John Farrar, Rob Karofsky, and Molly Fogarty; four new Alumni Committee members: JessicaKate Ogungbadero, Ashwin Lalendran, Nima Oftadeh, and Valeriya Pavlicheva; three new U.S. Advisory Council representatives: Dominique Lévy, Hon. Sean Patrick Maloney, and Kerry Irvin; and five new Swiss Advisory Council representatives: Dr. Lutz Hegemann (Novartis), Pasha Pourfallah (Amazon Web Services), Luca Callegari (Google Cloud), Billy Obregon (Vontobel SFA), and Marco Issenmann (Syngenta), infusing the organization with fresh energy, expertise, and cross-sector leadership.



ASF Committees & Leadership

In 2025, 55% of ASF's Board members— 21 out of 38— served on at least one committee, reflecting a deep level of engagement and accountability across the organization. Of the 20 new Board members added between Fall 2023 and Fall 2025 Board meetings, 14 have already joined at least one committee, contributing to strategic oversight. Additionally, eight Board members serve on two or more committees: Chair Emeritus Steven Hoch, John Tuttle, Gregory Field Price, Eunice Zehnder-Lai, Brig. Gen. (PA, Ret.) Andrew Hutchinson, Alexander Pieper, Dr. Srishti Gupta, and Mike Lake, underscoring a strong culture of shared responsibility and leadership within the Board.



Committees advance ASF's mission by strengthening recognition, community engagement, and outreach. They also allow ASF to draw on the talents of non-Board members, deepening ties across generations of alumni and strengthening the organization's leadership pipeline. Both the Alumni Committee and the Stratton Prize Committee are co-chaired by ASF Board members, while the majority of members are drawn from outside the Board, enabling the ASF to harness the full strength of its network.



In 2025, ASF significantly expanded the impact and structure of its Alumni Committee, composed of 22 members representing both the U.S. and Switzerland.

Key developments included:

- Two all-hands alumni meetings to strengthen alignment and shared ownership
- Launch of a bi-annual alumni e-newsletter to ensure consistent communication and visibility into programming
- Creation of a WhatsApp alumni community to facilitate real-time connection and peer exchange
- Introduction of a streamlined event proposal process empowering alumni to initiate and host gatherings



In Switzerland, Alumni Co-Chairs convened multiple in-person events, reinforcing local engagement and strengthening ASF's transatlantic continuity. These efforts mark a shift from passive alumni affiliation to active alumni participation, deepening long-term engagement within the ASF network.



Diana Davis Spencer Foundation Grant Update

2025 marked a historic milestone in ASF's fundraising efforts with the second installment of the largest grant commitment in the Foundation's history—a \$2.5 million grant over five years from the Diana Davis Spencer Foundation. The first \$500,000 installment was received in 2024, and the second \$500,000 received in 2025. A third installment of \$500,000 was disbursed in Q2 of 2026. The final \$1 million, \$500,000 in each of Years 4 and 5, will be contingent upon ASF securing matching funds from new sources.



In Year Two (2025), the grant enabled ASF to pilot new programs, specifically the inaugural Innovation Forum (October 2025). The Forum convened U.S. State Secretaries of Labor, leaders from higher education and commerce, international experts, business executives, and policymakers for a high-level dialogue on “Developing the Workforce of Tomorrow.” The event also marked the launch of the ASF Innovation Fellows Program, through which 17 U.S. State Secretaries of Labor have engaged in sustained, virtual collaboration focused on workforce strategies and bilateral partnerships shaping the future of work. This initiative enhances ASF's convening authority in the innovation ecosystem and deepens institutional engagement.



ASF Programs & Impact

Programs and events are at the heart of the American Swiss Foundation's mission to strengthen the bilateral friendship through dialogue, leadership development and cross-border engagement. Each event, ranging from flagship conferences to regional alumni gatherings, deepens transatlantic ties and builds a dynamic community of leaders that amplify our shared values of liberty, rule of law and free enterprise.



The 2025 ASF Leadership Summit, held at the Swiss Re Centre for Global Dialogue in Rüschlikon, marked the continued evolution in the Foundation's programming and institutional reach. Designed to complement the Young Leaders Conference, the Summit convened senior executives, policymakers, distinguished alumni, and emerging stakeholders for high-level discussions on the future of U.S.-Swiss relations, global economic competitiveness, technology, defense, energy, and innovation. The program featured prominent leaders from government, business, finance, and academia, creating a platform for strategic dialogue and relationship-building across sectors and generations. The Summit also reinforced ASF's broader "One ASF" vision by deepening engagement with alumni and partners who play a critical role in strengthening the Foundation's long-term network and impact.



American Swiss Foundation

2025 Program Highlights

80th Annual Gala - New York City



With over 300 guests in attendance, The 80th Annual Gala at the Harvard Club in New York City honored Laurent Freixe, Chief Executive Officer of Nestlé S.A. The Ambassador Faith Whittlesey Leadership Award was presented to Steven G. Hoch, Chair Emeritus of the American Swiss Foundation, Chair of the ASF Nominating Committee, and Young Leader 1990. Mr. Hoch was recognized for more than three decades of service to the Foundation and his pivotal role in its transformation and renewal in 2023.

Over 50 alumni of the Young Leaders Conference, and 20 directors of the Foundation, members of the U.S. Advisory Council, and members of the Swiss Advisory Council were in attendance.



2025 Program Highlights

ASF Leadership Summit: Rüschlikon, Switzerland

On June 3–4, 2025, the American Swiss Foundation convened its annual Leadership Summit at the Swiss Re Centre for Global Dialogue, bringing together distinguished leaders from Switzerland and the United States to strengthen transatlantic ties and engage in high-level dialogue on pressing bilateral economic, political, and cultural issues.

Over the course of two days, participants explored U.S.–Swiss economic engagement and innovation in health and infrastructure, strategic insights on defense and security policy, the role of U.S. tech giants in Switzerland’s innovation ecosystem, and cultural diplomacy and institutional collaboration between the two nations.



A major highlight of the program was a keynote address by The Honorable Scott Bessent, Secretary of the Treasury of the United States, where he addressed the evolving global financial landscape and underscored the strategic importance of U.S.–Swiss economic collaboration in his remarks. In total, the Summit had over 275 guests in attendance, including 29 Young Leaders, 17 Board Members and 24 Advisory Council members.



2025 Program Highlights

Innovation Forum: Boston, Massachusetts

On October 9, 2025, the American Swiss Foundation launched the inaugural Innovation Forum, “Developing the Workforce of Tomorrow,” at the Harvard Graduate School of Education. Planned in under two months, the Forum marked a significant milestone for the Foundation and served as the launch of the inaugural Innovation Fellowship Class of 2025–2026, which included representation from 17 U.S. State Secretaries and Commissioners of Labor, among them Massachusetts Secretary of Labor Lauren Jones, Young Leader 2017.

The Forum brought together more than 100 members of the Boston community alongside the Innovation Fellows for a series of discussions focused on workforce development, innovation, and the future of work. Featured speakers included H.E. Ambassador Dr. Ralf Heckner (Young Leader 2001), The Honorable Marty Walsh, The Honorable Suzi LeVine, The Honorable Cory McCray (Young Leader 2017), Chike Aguh (Young Leader 2022), and Brent Parton (Young Leader 2024).

The afternoon concluded with a Fellows-only UnConference facilitated by Mike Lake (Young Leader 2013), providing an opportunity for participants to engage in candid, solutions-oriented discussions around shared challenges and opportunities in workforce readiness and workforce systems innovation.



Stratton Prize Dinner - Boston, Massachusetts

On October 9, the ASF celebrated its 80th Anniversary Dinner at the Samberg Conference Center, Massachusetts Institute of Technology, with over 150 guests in attendance. The evening honored Prof. Dr. Thomas H. Zurbuchen, Full Professor at the Department of Earth and Planetary Sciences and Head of National Innovation Initiatives at ETH Zürich, as the 2025 Stratton Laureate. Ashwin Lalendran (Young Leader 2024), Member of ASF’s Alumni Committee and Investor with Moxxie Ventures, moderated an engaging fireside chat with Dr. Thomas H. Zurbuchen.

The program concluded with closing remarks by H.E. Dr. Ralf Heckner (Young Leader 2001), Ambassador of Switzerland to the United States.



American Swiss Foundation

2025 Program Highlights



Young Leaders Conference - Geneva, Switzerland

In 2025, ASF welcomed its largest-ever class of Young Leaders, bringing together fifty-eight American and Swiss participants for an intensive seven-day program in Switzerland hosted by Amazon Web Services, with international travel sponsored by Swiss International Air Lines Ltd. The program reflected the Foundation's continued commitment to fostering transatlantic dialogue and developing the next generation of leaders across sectors.

Program highlights included visits to STMicroelectronics, the World Economic Forum, the Swiss Parliament, the U.S. Chief of Mission Residence, Crans-Montana Resort, and the International Committee of the Red Cross, among many others. Over the course of the week, Young Leaders engaged with more than twenty-five distinguished speakers and over twenty corporate partners and sponsors.

The significance of AWS's involvement was particularly notable, as the company became the first U.S. multinational corporation to serve as lead sponsor of the Conference. ASF also remains deeply grateful for the longstanding partnership and continued support of Swiss International Air Lines, which has helped make the Conference possible for 35 years, flying nearly 900 U.S. delegates to Switzerland.



Alumni Dinner: Bern, Switzerland



On November 12th, the American Swiss Foundation hosted its annual Alumni Dinner in Bern, bringing together more than 200 alumni, leaders, and guests from across Switzerland and the United States. The dinner, sponsored by Pictet Group, featured remarks from Federal Councillor Guy Parmelin, The Honorable Callista L. Gingrich, ASF Chair Robert J. Giuffra, Jr. (Young Leader 1996), ASF Co-Chair Markus U. Diethelm, and ASF Vice Chair The Honorable Edward T. McMullen, Jr. (Young Leader 1995).



2025 Program Highlights

Innovation Forum & Stratton Prize Dinner

In the Fall, the ASF launched the inaugural Innovation Forum and collaborated closely with strategic partners including the Swiss Embassy, Swissnex, and the Greater Zurich Area. During this process, Aon was introduced to the work of the ASF, and Aon was a co-sponsor of the Forum. Aon representative Shay Robinson (YL 2025) was particularly inspired by the Forum's emphasis on workforce readiness, apprenticeships, and innovation. Following the event, she helped deepen Aon's engagement with the Foundation, leading the company to become both a corporate member and a presenting sponsor of the 2026 Young Leaders Conference. ASF also partnered with the Greater Basel Area and Greater Zurich Area to elevate additional Swiss perspectives within the Boston dialogue on innovation, technology, and the future of work.



Young Leaders Conference and Alumni Dinner

In developing the program for the Young Leaders Conference in Geneva and the visit to Bern, the ASF continued to rely on the recommendations, introductions, and support of individual Board members and strategic partners, including Amazon Web Services, Switzerland Tourism, Geneva Tourism, and the Swiss Parliamentary Association. Additional speakers and program elements were made possible through connections cultivated over many years with Young Leaders alumni, corporate partners, and former Ambassadors, further demonstrating the strength of the ASF network and the collaborative spirit behind the Young Leaders Conference. Many thanks to Alex Pieper and Philipp Albers for personally sponsoring elements of the Young Leaders Conference. ASF is also deeply grateful to Pictet Group for its generous sponsorship of the Alumni Dinner.



2026 Look Ahead: New Programs & Pilots

Thanks to the generous support of the Diana Davis Spencer Foundation, the ASF has been able to launch various pilot programs to improve alumni connection, network expansion and membership development.



Washington D.C. Dinner: January 22, 2026

What initially began as an intimate gathering of Washington, D.C. community members evolved into a dynamic dinner welcoming more than 70 guests to celebrate the opportunities and momentum ahead for ASF in 2026. With Diana Davis Spencer and Abby Moffat joining as special guests, the evening provided an opportunity to express gratitude to the Diana Davis Spencer Foundation for its continued commitment to ASF and to highlight the new initiatives and opportunities made possible through the Foundation's support.

The dinner also served as a valuable platform for new and existing ASF sponsors to connect with one another, hear testimonials about the Foundation's impact, and learn more about ASF's vision for the future. In addition, the gathering created an important opportunity to re-engage and strengthen ASF's broader DMV-area network.



2026 Look Ahead - New Programs & Pilot

Class of 2025 Alumni Day - May 11, 2026

Led by Hilary Hamm in coordination with the Programs Committee, Alumni Day creates an avenue for the most recent class of Young Leaders to reconnect in advance of the Annual Gala. The 2025 Alumni Day in New York City will feature coordinated visits to the New York Stock Exchange, New York City Hall, SUMMIT One Vanderbilt, and additional institutions across the city. Beyond reconnecting classmates following the Young Leaders Conference, the program creates meaningful opportunities for alumni to remain actively engaged within the ASF network and strengthens long-term alumni participation in the Foundation's programming and community.



Inaugural Swiss Innovation Fellows Cohort

In June 2026, ASF will launch the inaugural Swiss cohort of Innovation Fellows at the Leadership Summit in Switzerland, bringing together cantonal leaders focused on innovation, economic development, and international engagement. The Fellowship is designed to strengthen transatlantic collaboration, foster meaningful exchange with U.S. counterparts, and further expand ASF's growing network of forward-looking leaders shaping the future of work, technology, and policy.



Look Ahead: New Initiatives & Continued Pilot Programs

World Economic Forum 2027: WhatsApp Chat

Following the World Economic Forum Cocktail Hour on January 22, 2026, many members of the ASF alumni network expressed interest in a centralized way for attendees in Davos to connect with fellow members of the ASF community during the WEF. In response, the ASF team created a WhatsApp channel designed to support both longtime participants and first-time attendees by providing a space to ask questions, share information about events and gatherings, and facilitate networking among those attending the WEF. The WhatsApp group for 2027 will launch in Summer 2026 as members begin solidifying their plans to participate in the 2027 World Economic Forum.



Young Leaders Mentorship Program

Spearheaded by Greg Field Price (YL 2021), the ASF launched a pilot mentorship program for the Class of 2025 Young Leaders. Every member of the Class of 2025 was paired with an alumnus and encouraged to meet once prior to the Conference and once following the program. The initiative was designed to better prepare participants for the Young Leaders Conference experience, provide an avenue for questions and guidance from alumni, and foster deeper engagement with the network they are joining.

In addition to supporting the incoming class, the mentorship program also serves as a meaningful way to re-engage alumni across the broader ASF community through a low-lift, no-cost volunteer opportunity that strengthens intergenerational ties within the network.



Communications & Marketing

Communications and marketing play a critical role in advancing the American Swiss Foundation’s mission by elevating the visibility, reach, and impact of its programs and events. Through strategic audience building, we ensure that each initiative, ranging from the Young Leader Conference to Boston programming resonates with key audiences and reinforces the Foundation’s commitment to strengthening bilateral ties through dialogue, building community, and cross-border engagement.

Newsletters & Press Releases

In 2025, ASF published 52 weekly newsletters, maintaining a 56% average open rate—well above industry benchmarks. Content included board member spotlights, alumni features, and sponsor updates. New additions to the newsletter include the “Stratton Laureate Archive,” highlighting summaries of a different Laureate each week. Special edition newsletters have also been published featuring Alumni Committee events, the Young Leader Conference, and other key programs. Thank you to ASF Co-Chair Markus U. Diethelm for suggesting the idea to document and highlight the Stratton Laureates, culminating in a showcase at the 2025 Board Meeting





Communications & Marketing

Socials & Website Updates

In 2025, ASF implemented a refreshed and more structured social media strategy designed to deliver consistent, engaging, and thematically diverse content. Content themes were aligned by day, featuring U.S.-related companies on Mondays, Science and innovation on Tuesdays, cultural insights or history on Wednesdays, Stratton Laureate content on Thursdays, and academic perspectives on Fridays. The strategy also incorporated timely news, including updates on sponsors, alongside regular coverage of alumni activities, events, and programs. With a cadence of one to three posts per day, ASF ensured a steady flow of relevant and varied content to engage its audience.

Blackbaud

In 2025, ASF successfully completed its database transition to Blackbaud, marking a significant operational milestone. The process began in October 2024 and culminated in a full transition from Salesforce (for non-profits) and Classy in July 2025. This shift enabled ASF to streamline and centralize its data management, bringing event registration, participant information, and outreach efforts into a single, unified platform. With enhanced reporting capabilities and improved access to analytics tools, the organization is now better equipped to track engagement and make data-driven decisions. The transition has also strengthened internal efficiency, allowing for more coordinated communications.



Looking Ahead to 2026

Looking ahead to 2026, ASF remains focused on strengthening its role as the premier platform for U.S.–Swiss leadership engagement through strategic growth, institutional consolidation, and long-term financial sustainability. Building on the momentum of recent years, the Foundation will continue expanding its flagship programs, deepening alumni engagement, and cultivating meaningful partnerships across government, business, academia, and civil society.

A central priority for the year ahead will be advancing the “One ASF” vision through stronger integration of the Foundation’s U.S. and Swiss networks, expanded corporate membership opportunities, and increased activation of alumni and volunteers across key transatlantic hubs including Washington, D.C., New York City, Boston, Zurich, and Bern.

ASF will also continue investing in the long-term success of its core programs, including the Young Leaders Conference, Leadership Summit, Innovation Forum, and Innovation Fellowship. The 2026 Young Leaders Conference, designated as a “DDSF Unlock” Conference, represents an important strategic opportunity to secure new corporate Presenting Sponsors and advance the Foundation’s broader matching and capital development goals. A sincere thanks to Aon and Bank of America for supporting YLC 2026.

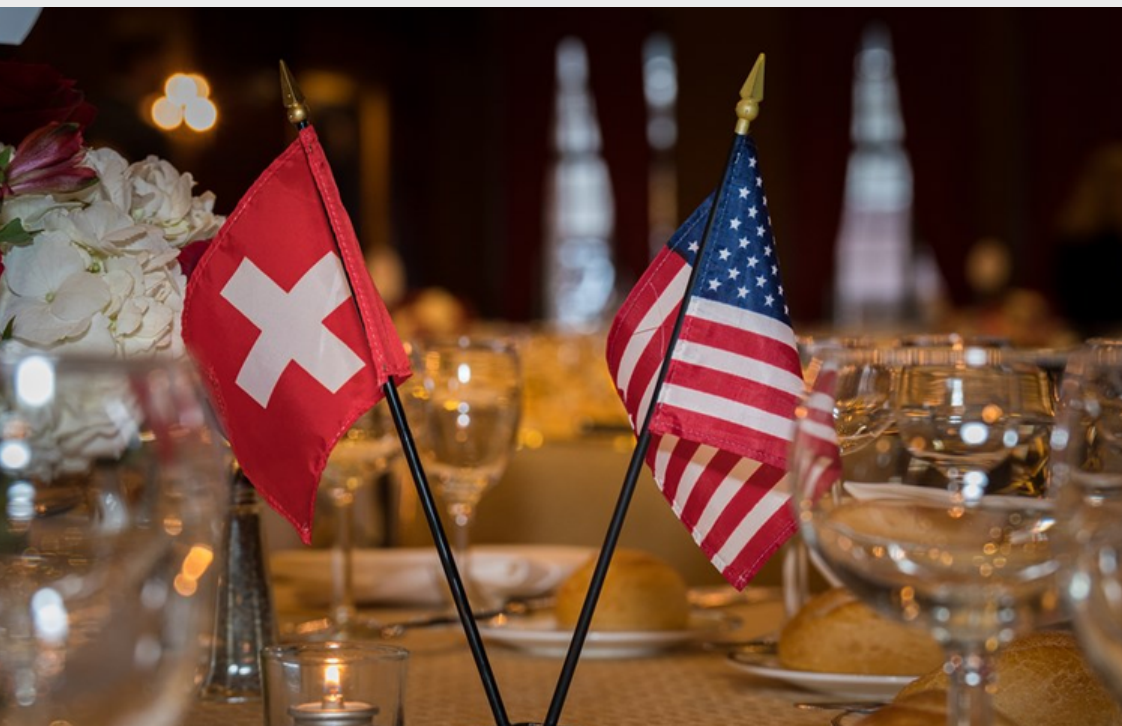
ASF remains committed to disciplined financial stewardship and operational rigor. Through the leadership of the Finance & Audit Committee and continued support from the Diana Davis Spencer Foundation, the Foundation will continue strengthening its financial infrastructure, expanding sponsorship pathways, and cultivating prospective donors through thoughtfully curated programs and relationship-building opportunities.

With sustained Board leadership, growing institutional support, and an increasingly engaged alumni network, ASF enters 2026 with strong momentum and confidence in its ability to position the Foundation for continued impact in the decades ahead.



American Swiss Foundation

Thank You!



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